



Terry Kuula

**Chief Financial Officer
Vice President, Finance, Health Information
& Decision Support**

**Southlake Regional Health Centre
Newmarket, Ontario**

Terry joined the Senior Administration team of Southlake Regional Health Centre in October of 2007 as an Associate Vice President and in December of 2008, naturally shifted into the role of Vice President of Finance. Over the span of a 23 year career at Southlake, Terry has held a number of roles including: Director of Finance, Acting Director Medicine Programs, Manager Financial Planning, and Manager of Budgets. In 2005/06, Terry was seconded to the Central East Regional office of the Ministry of Health to conduct Balanced Budget reviews on area hospitals. Recently, he has been the financial lead on two Operational and Peer reviews of hospitals in Ontario. Prior to Southlake, Terry held the position of Manager, Operations Analysis at Memorex Canada. Terry is a graduate of Wilfrid Laurier University and holds an Honours degree in Business Administration.

Terry is responsible for leadership of the finance portfolio and supply distribution. Within these areas, Terry supports the development of the Hospital Annual Planning Submission (HAPS) and the Hospital Service Accountability Agreement (H-SAA) between Southlake and the Central Local Health Integration Network (CLHIN). His role also supports all areas of the Hospital's finances including cash management, asset management, and statutory financial commitments.

Terry sits on the Board of Directors of the Central Ontario Health Procurement Alliance (COHPA) as an equity and founding member hospital within the shared service organization.